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# A Proposed Methodology for Reducing Cost and Time When Transforming to a (I-MR) Chart and Design Worker Control Chart

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Abstract: The quality control charts are one of the most important tools in controlling statistical quality. It is a cost added to the product. There are many different control charts, the most widely used are the variable control charts. These charts depend on the size of the sample. The larger the sample size the greater the accuracy and cost. The cost increases when destructive testing is implemented. The aim of the research is to propose a methodology to benefit from previous data, to improve accuracy and reduce costs. The methodology has been applied for a 25 samples, each of them a 5 sized sample. The average was calculated based on samples of different sizes (2-5), its average values are considered as the single sample applied in (I-MR) chart. The calculations and the control chart drawing were performed by the Software "Minitab". This research also studied the process capability results that were obtained by the proposed methodology as well as their indicators. The number of trails to achieve the accredited control limits for the succeeding application for characteristic understudy was reduced. The value of standard deviation decreases when the sample size increases. The process capability, also, increased with the increase in the size of the sample. The calculated mean process shifted from the target mean towards its USL for all sample sizes under study. The proposed methodology shows that the switch to (I-MR) chart is easy and can be easily applied by the workers. It is necessary to state the values of the last sample, from which the control limits were found which is considered to be the previous sample which calculates the moving average of the first sample of the application.

Key words: I-MR chart, SPC, process capability, size, accuracy, indicators

## INTRODUCTION

The quality control charts of different types are the important sstatistical tools used in controlling the quality of the production as well as in the analysis of the productive process. (Xbar-R) charts are the most used charts in the control of the statistical process. These charts have been applied to many products and services and have given good results for easy calculation and easy application by workers. The main task in selecting the control limits of the production process is the duty of the men controlling the quality, these limits are considered to be basic tasks. The nature of the problem as well as the precision of the intended characteristic to be controlled. A large number of researchers have worked on the development of these charts. Most of the application processes take at least two samples in determining the approved control limits. For the purpose of increasing accuracy, more than that may be added up to the sample size of five or more. The purpose of this research is to define the limits of the control of the (Xbar-R) chart previously applied by the (I-MR) chart, that need to single

out one by taking advantage of previously aggregated data. Minitab Software applies to the drawing and calculations for these types of control charts.

Li et al. (2007) suggests for individual observation using moving range charts which is applied to estimate the actual time when a step change has taken place in process variances. The results indicate that it helps engineers to identify the special causes in time and enables the production process to return to normal, so, the proposed change point estimator is easily implement to improve production efficiency.

Hill et al. (2007) established a simple and practical technique that has proved successful in identifying such components while minimizing false alarm in the electronic industry, involving high volume components introduce moving difference charts has led to greater consistency and quantifiable rules, the results show this chart suggest giving useful dynamic indications of output.

Aliverdi et al. (2013) described the (I-MR) charts for monitor measurement of project time and cost performance indices of a real construction project were monitored regularly on the individual chart by using Minitab Software. The results were quiet promising and not only completed well against traditional approaches at the end it was concluded that the proposed approach improves the project controlling scheme and enhances the capability of earned value.

Doshi and Darshak (2016) introduced statistical process control tools to study for automotive SMEs and to measure its impact on continuous quality (Xbar-R) chart is one of the important tools to examine and monitor a process variation and provide the means to improve process continuously based on numerical analysis. After implementation of proper action process capability, improved significantly in all companies.

Theortical of the I-MR chart and process capability: This chart, like other control charts, consists of two charts of the average chart to control the properties of the center and its knowledge of the amount of shifting from the target value. And a moving range board to determine the amount of dispersion characteristic. These control charts are used for subgroups consisting of a single numerical measurement. The I-chart is used for monitoring the process level and the MR-chart is used for monitoring the short-term variability.

Denote the observation, x<sub>i</sub> as the individual observation in the ith subgroup, I = 1, 2, ..., k. The moving range is defined an equation:

$$MR_i = |\mathbf{x}_i - \mathbf{x}_{i-1}| \tag{1}$$

Calculate the average individual values over all k subgroups and average moving ranges for k-1 subgroup:

$$\overline{X} = \sum_{i=1}^{k} \frac{X_i}{k} = (x_1 + x_2 +, ..., x_k)/k$$
 (2)

$$\overline{MR} = \sum_{i=1}^{k} \frac{MR_i}{K-1} = (MR_1 + MR_2 +, ..., MR_k)/(K-1)$$
 (3)

These values are used for the center lines on the control charts as for calculating the control limit, for two charts (ASTM E2587-16, 2016). Form the I-chart:

$$UCL = \overline{X} + 2.66 \overline{MR}$$
 (4)

$$LCL = \overline{X} - 2.66 \overline{MR}$$
 (5)

For the MR-chart:

$$UCL = 3.27\overline{MR}$$
 (6)

$$LCL = 0 (7)$$

An estimate of the inherent (common causes) standard deviation may be calculated.

$$\sigma = \frac{\overline{MR}}{1.128} \tag{8}$$

The capability indices measure what a process would be capable of if it were stable. The performance indices measure the current performance of the process, regardless of, whether, it is stable or not (Joglekar, 2003). Four basic indices are used to measure process capability. They are as following's index capability indices that qualify process potential and process performance are practical tools for successful quality improvement activities and quality program implementation. This index can be illustrated in Eq. 9 (Sun et al., 2010):

$$Cp = \frac{USL - LSL}{6\sigma}$$
 (9)

Where:

USL and LSL = Upper and Lower Specification Limit σ Standard deviation of the process

The six quality conditions and the corresponding Cp value are summarized in Table 1 (Kaya and Kahraman, 2008). Cpk describes how well the process fits within the specificity limits as demonstrated in the following equations (Rezaie et al., 2006):

$$Cpk = \frac{min(USL-\mu, \mu-LSL)}{3\sigma}$$
 (10)

where,  $\mu = \text{Process mean}$ 

Or Cpk = 
$$\frac{\min(\text{Cpu, Cpl})}{3\sigma}$$
 (11)

Where:

$$Cpu = \frac{USL - \mu}{3\sigma}$$
 (12)

Fable 1: Quality conditions and Cn value

rable 1. Quality conditions and Cp value	
Quality conditions	Cp value
Supper excellent	2.00≤Cp
Excellent	$1.67 \le Cp \le 2.00$
Satisfactory	1.33≤Cp≤1.67
Capable	$1.00 \le Cp \le 1.33$
Inadequate	0.67≤Cp≤1.00
Poor	Cp≤0.67

$$Cpl = \frac{\mu - LSL}{3\sigma}$$
 (13)

$$Cpm = \frac{USL - LSL}{6\sqrt{\sigma^2 + (\mu - T)^2}}$$
 (14)

where,  $\sigma^2$  = the process variance.

## MATERIALS AND METHODS

Practical application: The proposed methodology is to take advantage of the previous data in determining the limits of the control of the implementation of the I-MR charts. Table 2 shows the combined data of 25 items, sample size five of a product manufacturing by CNC lengths machine with has specified (50±0.1 mm), the Minitab-17 Software used for drawing and analyzing the limited control bounders charts and ability of the process capability and its indicators. Table 3 shows the calculations for the average for each sample at the size of (2-5), respectively. By using Eq. 2.

The results of the application of the Eq. 1 and 3 are shown in Table 4. Each column in table shows the calculation of the moving range for each sample by applying Eq. 1. The last row of the table shows the average range by applying Eq. 3. Table 5 shows the limits

Table 2: Measured characteristics data of the sample diameter of spray irrigation water made from copper

	Sample s	size			
Sample	No. X <sub>1</sub>	$X_2$	X <sub>3</sub>	X <sub>4</sub>	X <sub>5</sub>
1	50.10	49.95	50.00	50.10	50.00
2	50.98	50.00	49.90	50.01	50.01
3	49.92	49.92	50.00	50.08	50.06
4	50.00	50.06	50.07	50.10	50.05
5	50.04	50.04	50.09	50.08	50.05
6	50.08	50.02	49.92	49.92	49.90
7	49.90	49.95	49.96	50.00	50.00
8	50.00	50.00	50.04	50.04	49.96
9	49.99	49.98	50.05	50.06	50.06
10	50.01	50.02	50.02	50.06	49.94
11	50.00	50.00	50.01	49.98	49.98
12	49.95	49.98	49.97	49.97	50.05
13	50.04	50.04	50.10	50.05	50.05
14	50.09	50.09	50.05	50.05	49.98
15	50.00	50.00	50.05	50.08	50.09
16	50.09	50.06	50.02	49.98	49.98
17	50.06	50.03	50.03	50.01	49.98
18	49.98	49.98	49.97	49.96	50.01
19	50.09	50.08	50.09	50.00	50.00
20	50.10	50.10	50.04	49.99	49.98
21	50.09	50.09	50.00	49.98	49.97
22	49.92	49.90	49.99	50.00	50.00
23	50.04	50.05	50.00	50.00	49.97
24	49.96	49.99	49.99	50.01	50.04
25	50.09	50.09	50.05	50.05	49.98

of the control applied at the size of different samples by applying Eq. 4-7 as well as the number of attempts to reach these limits in the medium and moving charts. Figure 1-8 are shown the average and the moving range charts of samples of size 2-5, respectively.

Table 3: The calculated results of the sample average according to their size

Mean at:

k	n = 2	n = 3	n = 4	n = 5
1	50.0250	50.0167	50.0375	50.030
2	50.4900	50.2933	50.2225	50.180
3	49.9200	49.9467	49.9800	49.996
4	50.0300	50.0433	50.0575	50.056
5	50.0400	50.0567	50.0625	50.060
6	50.0500	50.0067	49.9850	49.968
7	49.9250	49.9367	49.9525	49.962
8	50.0000	50.0133	50.0200	50.008
9	49.9850	50.0067	50.0200	50.028
10	50.0150	50.0167	50.0275	50.010
11	50.0000	50.0033	49.9975	49.994
12	49.9650	49.9667	49.9675	49.984
13	50.0400	50.0600	50.0575	50.056
14	50.0900	50.0767	50.0700	50.052
15	50.0000	50.0167	50.0325	50.044
16	50.0750	50.0567	50.0375	50.026
17	50.0450	50.0400	50.0325	50.022
18	49.9800	49.9767	49.9725	49.980
19	50.0850	50.0867	50.0650	50.052
20	50.1000	50.0800	50.0575	50.042
21	50.0900	50.0600	50.0400	50.026
22	49.9100	49.9367	49.9525	49.962
23	50.0450	50.0300	50.0225	50.012
24	49.9750	49.9800	49.9875	49.998
25	50.0900	50.0767	50.0700	50.052

Table 4: The calculated results of the moving range of samples depending on their size

	MR at:			
k	n = 2	n = 3	n=4	n = 5
1	-	-	-	-
2	0.465000	0.27660	0.1850	0.150
3	0.570000	0.34660	0.2425	0.184
4	0.110000	0.09660	0.0775	0.060
5	0.010000	0.01340	0.0050	0.004
6	0.010000	0.05000	0.0775	0.098
7	0.125000	0.07000	0.0325	0.006
8	0.075000	0.07660	0.0675	0.046
9	0.015000	0.00660	0.0000	0.020
10	0.030000	0.01000	0.0075	0.018
11	0.015000	0.01340	0.0600	0.016
12	0.035000	0.03660	0.0300	0.010
13	0.075000	0.09330	0.0900	0.072
14	0.050000	0.01670	0.0125	0.004
15	0.090000	0.06000	0.0375	0.008
16	0.075000	0.04000	0.0050	0.018
17	0.030000	0.01670	0.0050	0.004
18	0.065000	0.06330	0.0600	0.042
19	0.105000	0.11000	0.0925	0.072
20	0.015000	0.00670	0.0075	0.020
21	0.010000	0.02000	0.0175	0.010
22	0.180000	0.12330	0.0875	0.064
23	0.135000	0.09330	0.0700	0.050
24	0.070000	0.05000	0.0350	0.014
25	0.115000	0.09670	0.0825	0.054
MR	0.103125	0.07443	0.0566	0.043

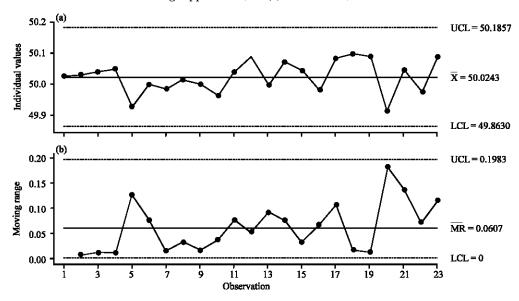


Fig. 1: a, b) Average and moving range charts at sample size 2; I-MR chart of mean

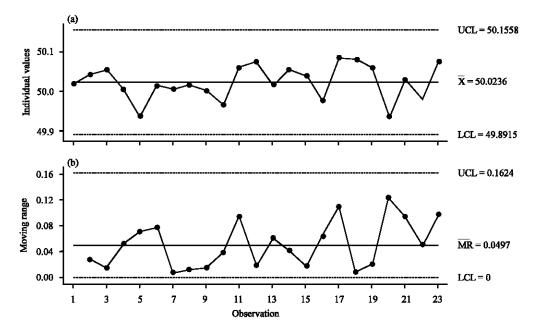


Fig. 2: a, b) Average and moving range charts at sample size 3; I-MR chart of mean

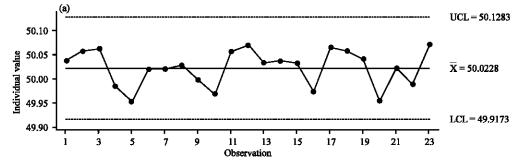


Fig. 3: Continue

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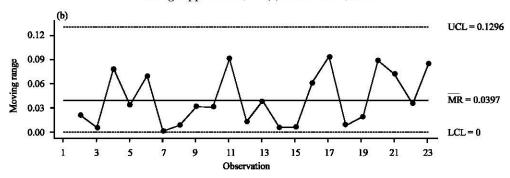


Fig. 3: a, b) Average and moving range charts at sample size 4; I-MR chart of mean

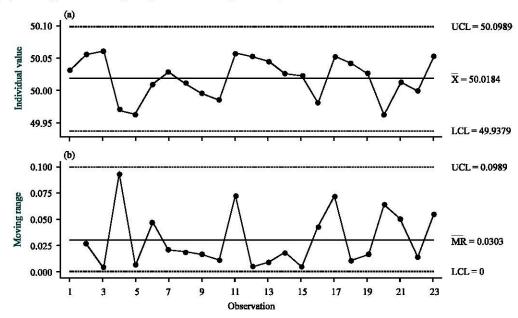


Fig. 4: a, b) Average and moving range charts at sample size 5; I-MR chart of mean

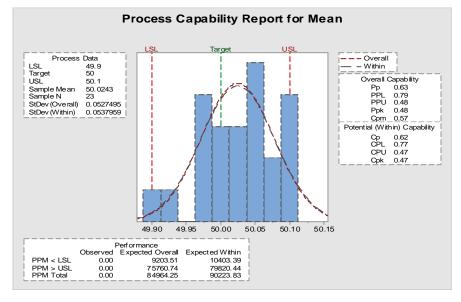


Fig. 5: Results of process capability and indicators estimated from the size of sample 2

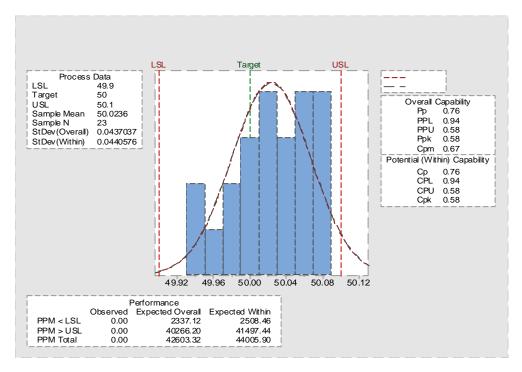


Fig. 6: Results of process capability and indicators estimated from the size of sample 3

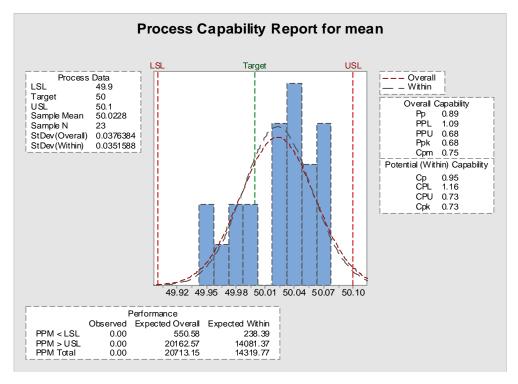


Fig. 7: Results of process capability and indicators estimated from the size of sample 4

The application of Eq. 10-14 referred to in the theoretical part of the research and using the Minitab Software, Fig. 5-8 shows process capability and

indicators, the reports given by the software in different samples of size after the application of the (I-MR) chart.

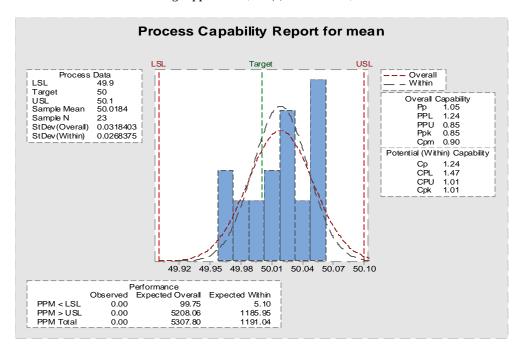


Fig. 8: Results of process capability and indicators estimated from the size of sample 5

## RESULTS AND DISCUSSION

The average calculated in Table 5 show that it is shifting from the target average, towards its USL, for all sample sizes under study. The value of the displacement decreases as the size of the sample increases. In Table 5, we also notice a decrease and a standard deviation when the sample size increases.

The results of the moving range calculations are shown in Table 4. The larger the sample size, the lower the moving range. Because it is approaching the reality of the society to which it belongs and the statistical concept to obtain accuracy. The economic aspect should reduce the size of the sample because it cost additional, special when destructive examination of the samples under study.

The approved control charts shown in Fig. 1-4 were obtained after two attempts, the number of samples remaining in the calculated mean, depends on the sample size is 23 samples. Two samples were deleted (2 and 3) in or application with different size. Control limits shrink as the sample size increases, due to the decrease standard deviation.

The results of the reports of the process capability at different sizes of samples which is shown in Table 6 and Fig. 5-8. Notice that the sample of five items was capable to achieve the limits of the specification with a value of 1.05. The samples whose size 3 and 4 were inadequate and

Table 5: The approved control limits for the medium chart and the moving range chart, depending on the size of the sample

range chart, depending on the size of the sample							
	I-chart			MR-chart	t		
$\mathbf{n} =$	$\overline{\overline{x}}$	UCL	LCL	MR	UCL	LCL	
2	50.0243	50.1857	49.8630	0.0607	0.1983	0	
3	50.0236	50.1558	49.8915	0.0497	0.1624	0	
4	50.0228	50.1283	49.9173	0.0397	0.1296	0	
5	50.0184	50.0989	49.9379	0.0303	0.9890	0	
$\underline{\mathbf{n}} =$	No.	of sample		σ	No.	of trail	
2		23	0.0	527495		2	
3		23	0.0	437037		2	
4		23	0.0	376384		2	
5		23	0.0	318403		2	

Table 6: Results of the analysis of the estimates and indicators at different sizes of the sample

n	σ	Cp or PP	PPL	PPU	Cpk or Ppk	Cpm
2	0.0527495	0.63	0.79	0.48	0.48	0.57
3	0.0437037	0.76	0.94	0.58	0.58	0.67
4	0.0376384	0.89	1.09	0.68	0.68	0.75
5	0.0318403	1.05	1.24	0.85	0.85	0.90

the sample size 2 was poor in achieving the specification limits, according to Table 1 of the qualification requirements.

Table 7 a single sample is taken from the same production machine under study every hour produced. Table 8 values (I) and (MR) to verify the conformity of the limit controls, calculated at the different sizes of the averages of previous samples, at Table 3. Values (I) when the application is similar to the control limits calculated in Table 8. As well as the value of the moving average of

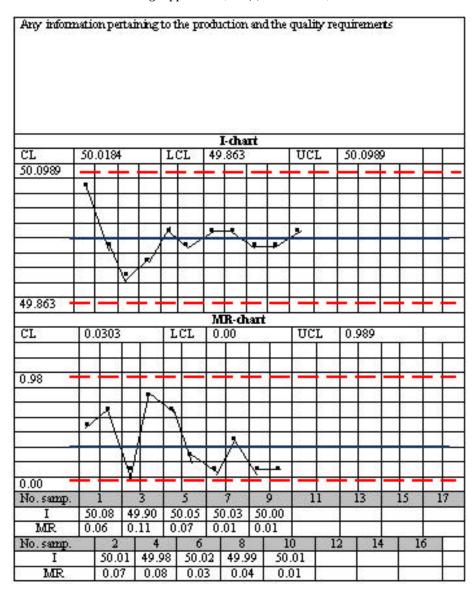


Fig. 9: The (I-MR) control chart are designed to be applied by workers in production and quality control, applied to test data collected after finding control limits of the sample size 5

Table 7: A single sample is taken from the same production machine under study every hour produced

SN	Dimension (mm)
1	50.08
2	50.01
3	49.90
4	49.98
5	50.05
6	50.02
7	50.03
8	49.99
9	50.00
10	50.01

samples, except the first sample because its value depends on its last-sample value calculated in Table 3 of

Table 8: Values (I) and (MR) to verify the conformity of the limit controls, calculated at the different sizes of the averages of previous samples. The absolute value of the difference was calculated from its average values for the last sample of the Table 3

Variables	n = 2	n = 3	n = 4	n = 5
MR1	0.010	0.050	0.060	0.060
MR2-MR10 except the	at $n = 2-5$	0.070	0.110	0.08, 0.07
first depends on the size shown in the first row	0.030	0.010	0.040	0.01, 0.01
$I_1$ - $I_{10}$	50.08	50.01	49.90	49.98, 50.05
	50.02	50.03	49.99	50.00, 50.01

All values were within the control limits of the all sample size

averages of sizes for different samples, this shows MR1 values in Table 8. All values were within the control limits of the all sample sizes (Fig. 9).

### CONCLUSION

The shifting of the calculated mean is evidence that the process needs intense monitoring if it remained as it is. If the cause for the shifting is reset and maintained, then monitoring the operation is reduced with a reduction in costs. It is beneficial when the product exceeds the specification limit where it can be dealt with as rework and not scrap, this is achieved when there is a shift in "USL" of the characteristic under study. Thus, the cost will be reduced for the raw material.

To obtain a more precise accuracy when calculating the accredited control limits, it is preferred that the sample size is the largest when taken at the beginning. Although the cost is higher especially in destructive testing but it is more reliable for a longer period of time but is cost less for a longer period of application.

The number of attempts to obtain the accredited control limits when applying the (I-MR) chart is less than the application of control charts for other variables. This leads to a reduction of time as well as the number of deleted units, thereby reducing the recurrence of calculation in addition to a greater accuracy, due to the large number of samples remaining.

If the sample size is increased, the proposed method of converting to a single-item chart will give the best process capability and its indicator from the least sample size. The proposed methodology shows that the switch to (I-MR) chart is easy and can be easily applied by the workers. It is necessary to state the values of the last sample, from which the control limits were found which is considered to be the previous sample which calculates the moving average of the first sample of the application. It shows the (I-MR) control chart are designed to be applied by workers in production and quality control, after finding the control limits of the proposed methodology.

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